

CHAPTER VII

FINANCIALS



**SAN ANTONIO WATER SYSTEM
SAN ANTONIO, TEXAS**

**OPERATING EXPENSES, CUSTOMERS, AND EMPLOYEES
1976 - 2002**

| YEAR | MAINTENANCE | NUMBER OF CUSTOMERS | OPERATING | AUTHORIZED EMPLOYEES | CUSTOMERS |
|---------|-----------------------|------------------------|----------------------------|-------------------------|-----------------|
| | OPERATING EXPENSES | | EXPENSE PER CUSTOMER | | PER EMPLOYEE |
| 2002 | \$138,378,160 | 300,854 | \$459.95 | 1,725 | 174.4 |
| 2001 | \$105,725,093 | 297,632 | \$355.22 | 1,662 | 179.1 |
| 2000 | \$115,016,342 | 292,424 | \$393.32 | 1,582 | 184.8 |
| 1999 | \$100,429,763 | 285,887 | \$351.29 | 1,597 | 179.0 |
| 1998 | \$93,883,767 | 279,210 | \$336.25 | 1,596 | 174.9 |
| 1997 | \$94,583,873 | 273,276 | \$346.11 | 1,593 | 171.5 |
| 1996 | \$89,611,332 | 269,405 | \$332.63 | 1,642 | 164.1 |
| 1995 | \$81,218,505 | 266,308 | \$304.98 | 1,570 | 169.6 |
| 1994 | \$76,788,175 | 260,560 | \$294.70 | 1,511 | 172.4 |
| 1993 | \$80,391,910 | 253,902 | \$316.63 | 1,439 | 176.4 |
| 1992 ** | \$45,343,465 | 247,365 | \$183.31 | 1,550 | 159.6 |
| 1991 | \$37,736,220 | 243,129 | \$155.21 | 928 | 262.0 |
| 1990 | \$35,604,223 | 239,891 | \$148.42 | 915 | 262.2 |
| 1989 | \$36,149,913 | 236,709 | \$152.72 | 910 | 260.1 |
| 1988 * | \$32,075,482 | 229,835 | \$139.56 | 899 | 255.7 |
| 1987 | \$27,108,873 | 227,946 | \$118.93 | 880 | 259.0 |
| 1986 | \$26,919,510 | 227,598 | \$118.28 | 874 | 260.4 |
| 1985 | \$25,622,275 | 220,956 | \$115.96 | 860 | 256.9 |
| 1984 | \$24,200,568 | 214,852 | \$112.64 | 838 | 256.4 |
| 1983 | \$21,107,705 | 207,908 | \$101.52 | 836 | 248.7 |
| 1982 | \$20,079,095 | 201,370 | \$99.71 | 822 | 245.0 |
| 1981 | \$16,345,486 | 188,969 | \$86.50 | 827 | 228.5 |
| 1980 | \$13,565,715 | 183,084 | \$74.10 | 772 | 237.2 |
| 1979 | \$11,495,610 | 178,707 | \$64.33 | 744 | 240.2 |
| 1978 | \$9,938,618 | 172,185 | \$57.72 | 731 | 235.5 |
| 1977 | \$9,930,534 | 168,004 | \$59.11 | 708 | 237.3 |
| 1976 | \$8,290,425 | 164,454 | \$50.41 | 704 | 233.6 |

* Restated for 1988 and 1989. Sewer collection fees were credited to expenses in prior years. This item is currently treated as income.

**Adjusted for partial year

**SAN ANTONIO WATER SYSTEM
SAN ANTONIO, TEXAS**

GROUNDWATER PRODUCTION COSTS

| Year | PRODUCTION COSTS | | | GROUNDWATER PRODUCTION | | |
|------|---|--------------------------|-----------------------------|------------------------|---------------------------------|-----------------------|
| | Annual Fixed Cost of Water Production | Annual Variable Cost* | Total Cost of Production | Acre-Feet Produced | Cost Per Thousand Gallons | Cost Per Acre-Foot |
| 2002 | \$6,328,320 | \$12,914,803 | \$19,243,122 | 161,701 | \$0.365 | \$119.00 |
| 2001 | \$5,788,440 | \$14,289,589 | \$20,078,028 | 178,388 | \$0.345 | \$112.55 |
| 2000 | \$5,685,507 | \$15,321,578 | \$21,007,085 | 180,564 | \$0.357 | \$116.34 |
| 1999 | \$5,480,025 | \$14,992,412 | \$20,472,437 | 183,111 | \$0.343 | \$111.80 |
| 1998 | \$5,094,921 | \$13,669,972 | \$18,764,893 | 181,554 | \$0.317 | \$103.36 |
| 1997 | \$2,965,887 | \$9,199,577 | \$12,165,464 | 173,192 | \$0.216 | \$70.24 |
| 1996 | \$5,333,210 | \$11,619,015 | \$16,952,225 | 178,290 | \$0.292 | \$95.08 |
| 1995 | \$5,195,360 | \$8,666,637 | \$13,861,997 | 173,680 | \$0.245 | \$79.81 |
| 1994 | \$5,452,497 | \$8,153,523 | \$13,606,020 | 173,430 | \$0.241 | \$78.45 |
| 1993 | \$5,082,284 | \$8,702,596 | \$13,784,880 | 172,996 | \$0.245 | \$79.68 |
| 1992 | \$5,602,157 | \$7,574,861 | \$13,177,018 | 161,746 | \$0.250 | \$81.47 |
| 1991 | \$4,010,389 | \$7,429,234 | \$11,439,623 | 158,330 | \$0.222 | \$72.25 |
| 1990 | \$3,704,643 | \$7,988,287 | \$11,692,930 | 170,541 | \$0.210 | \$68.56 |
| 1989 | \$3,735,739 | \$8,513,712 | \$12,249,451 | 189,160 | \$0.199 | \$64.76 |
| 1988 | \$2,842,968 | \$7,935,533 | \$10,778,501 | 190,737 | \$0.173 | \$56.51 |
| 1987 | \$2,693,542 | \$7,016,159 | \$9,709,701 | 171,649 | \$0.174 | \$56.57 |
| 1986 | \$2,651,912 | \$7,083,317 | \$9,735,229 | 179,294 | \$0.167 | \$54.30 |
| 1985 | \$2,643,669 | \$7,827,387 | \$10,471,056 | 175,313 | \$0.183 | \$59.73 |
| 1984 | \$2,598,059 | \$8,171,242 | \$10,769,301 | 191,430 | \$0.173 | \$56.26 |
| 1983 | \$2,314,100 | \$6,641,598 | \$8,955,698 | 170,498 | \$0.161 | \$52.53 |
| 1982 | \$2,034,583 | \$6,147,523 | \$8,182,106 | 182,183 | \$0.138 | \$44.91 |
| 1981 | \$1,585,487 | \$4,350,355 | \$5,935,842 | 155,248 | \$0.117 | \$38.23 |
| 1980 | \$1,171,239 | \$4,001,401 | \$5,172,640 | 169,624 | \$0.094 | \$30.49 |
| 1979 | \$987,018 | \$2,951,110 | \$3,938,128 | 138,261 | \$0.087 | \$28.48 |
| 1978 | \$939,607 | \$2,808,960 | \$3,748,567 | 137,151 | \$0.084 | \$27.33 |
| 1977 | \$942,303 | \$2,602,390 | \$3,544,693 | 131,715 | \$0.083 | \$26.91 |
| 1976 | \$741,848 | \$2,206,635 | \$2,948,483 | 114,021 | \$0.079 | \$25.86 |
| 1975 | \$713,310 | \$1,928,186 | \$2,641,496 | 112,284 | \$0.072 | \$23.53 |
| 1974 | \$637,795 | \$1,563,414 | \$2,201,209 | 117,374 | \$0.058 | \$18.75 |
| 1973 | \$651,600 | \$947,700 | \$1,599,300 | 112,624 | \$0.044 | \$14.20 |
| 1972 | \$606,440 | \$893,498 | \$1,499,938 | 121,146 | \$0.038 | \$12.38 |
| 1971 | \$604,981 | \$959,507 | \$1,564,488 | 125,042 | \$0.038 | \$12.51 |
| 1970 | \$491,230 | \$770,943 | \$1,262,173 | 106,284 | \$0.036 | \$11.88 |

* Production Department Operation and Maintenance expenses exclusive of Control Heating & Cooling System

**C.W.B & SAWS combined